



# ANNUAL REPORT

2018



*Coalinga Police Department*

# Table of Contents

To the City Council and Residents of the City of Coalinga, _____	1
Chief's Message _____	1
State of the Department _____	2
Calls for Service Statistics: _____	5
UCR Crime Statistics _____	7
Traffic Accident Statistics _____	10
Animal Control Statistics _____	10
Explorer POST _____	11
School Resource Officer Program _____	11
Commercial Cannabis _____	12
Department Goals _____	12
References _____	13

# To the City Council and Residents of the City of Coalinga,

## MISSION STATEMENT

Our mission is to maintain peace and order through the provision of police services that are of the highest quality and responsive to the needs of the community. We will contribute to the safety and security of the community by apprehending those who commit criminal acts, by developing partnerships to prevent, reduce, or eliminate neighborhood problems, and by providing police services that are fair, unbiased, judicious, and respectful of the dignity of all individuals.

## VALUES STATEMENT

1. Dedication to timely, excellent, and efficient service to the community.
2. Honest and ethical behavior by the members of this agency.
3. Being the best that we can be.
4. Innovative, creative and proactive approaches in meeting the demands of our animal control, crime prevention and law enforcement responsibilities.
5. The need to engage in strategic and future planning and to keep abreast of the latest in law enforcement technology and techniques.
6. Sensitivity is the key quality that we should bring to our interaction with the public and other agencies in the criminal justice system with whom we interact.

## Chief's Message

It is a privilege and an honor to present this annual report of the activities of the Coalinga Police Department during the Calendar Year 2018. This was a year of transition. Both internal and external forces have required the Department to adapt to a new law enforcement paradigm. The Department has met the challenges presented during 2018 and delivered a high level of service to the community.

After completing my third year of service to the community, I feel that together we have accomplished a significant amount despite the challenges. 2019 will be a year of more challenge and innovation. The Department is poised to adapt to a new fiscal and criminal justice environment. The primary goal for 2019 is to continue to improve the Coalinga Police Department and meet the challenges of a new year.

Respectfully Submitted.

Michael Salvador  
Chief of Police  
February 1, 2019

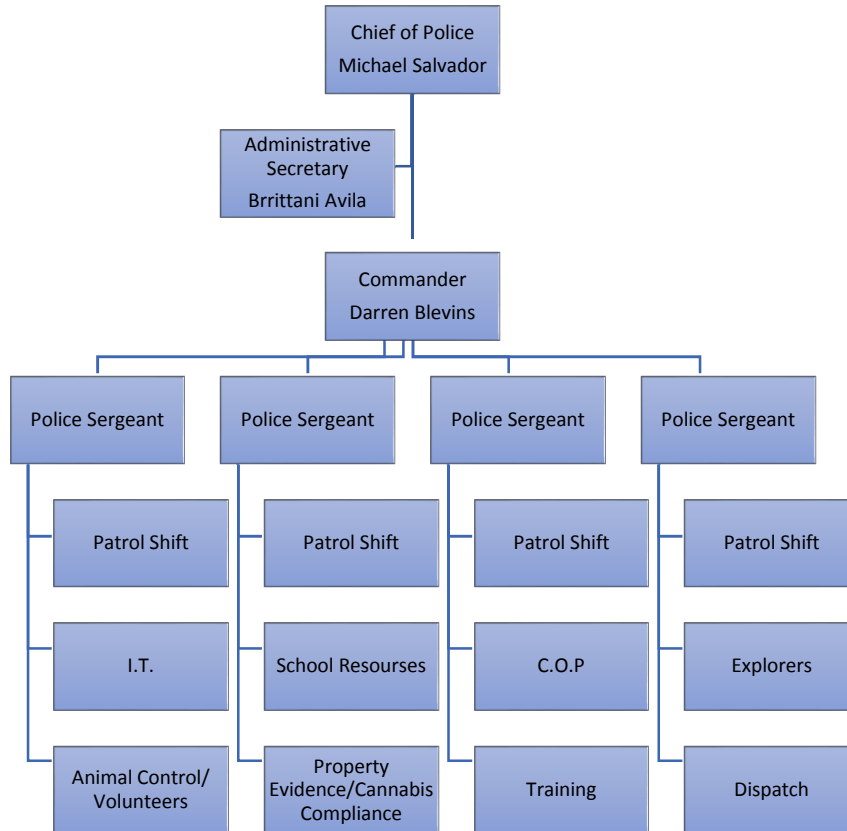
## State of the Department

The Coalinga Police Department is a full-service law enforcement agency conducting operations 24 hours a day, 365 days per year. The Department has units providing service in animal control, records, and general law enforcement. The Police Department provides primary 911 communications responsibilities for the City of Coalinga.

For calendar year 2018, the Police Department reorganize staffing after reductions caused by budgetary constraints. The year began with a complement of 16 full time sworn officers. FY 2018-2019 currently funds 15 sworn officers. At the end of 2018, all full-time positions were filled. The ratio of sworn personnel to population 1 officer per 1000 residents. This is less than the nationwide rate of 1.8 officers per thousand population for Group V cities (10,000 to 24,999 population). (FBI, 2014) The status of personnel is always a concern or challenge facing the Department. The Department's attrition rate was 6% for sworn positions and 50% for non-sworn. The main reason for this attrition rate was officers and dispatchers leaving the Department for economic reasons.

To support sworn operations, the Department employs a mixture of part time and full-time civilian positions. The non-sworn provide Dispatch, Clerical, and Animal Control services. The non-sworn staff also decreased during the 2018 calendar year. Six non-sworn positions are budgeted as full-time equivalents (FTE's) and six are budgeted as part time. At the end of 2018, all non-sworn positions were filled.

## Coalinga Police Department's Organizational Chart



### Budget:

The Police Department is a general fund department. Due to the nature of Law Enforcement, it is a resource consumer not a self-sufficient activity. The adopted FY 18-19 budget of the Police Department is 2.74 million dollars. This constitutes 37% of the City's General Fund Budget. The adopted FY 17-18 budget for animal control was \$125,397. This constitutes 4.5% of the City's General Fund Budget.

Revenues to support law enforcement activities come from a variety of sources. The main source of income is the City's General Fund. Supplemental funding from cooperative agreements with West Hills College and Coalinga Huron Unified School District fully pay for 2 police officer positions. Cannabis licensing fees and taxes pay for one police officer position and one non-sworn position. The Department participates in several grant programs to provide needed equipment. The Department receives SLESF grant funding from the State of California, Body Armor funding from the Federal Government. This year the Department received a grant from the San Joaquin Valley Air Pollution Control Agency that funded vehicle purchases. It also received an allocation of homeland security funding.

#### Facilities:

The Police Department is located at 270 N. 6<sup>th</sup> St. in a wing of City Hall. This facility was constructed in 1995 and houses 911 communications center, patrol operations, investigations, administration, and a 24-hour holding facility. The Police Department has two satellite locations that supports its mission. During the year, Animal Control moved from the animal shelter behind the former Claremont Custody Facility to a new shelter at the old City Hall. The Police Department also continues to utilize a portion of the old police department headquarters, in the courthouse, as an evidence storage facility.

There are significant infrastructure issues that continue during 2018. The building uninterrupted power supply does not function when the power fails. This causes power fluctuations that damages computer equipment and interrupts service delivery. This will be a priority for future budgets.

#### Fleet:

The Police Department uses a mixture of unmarked and marked vehicles to accomplish its various missions. There are 20 vehicles in the Department's fleet. This allows for personally assigned vehicles to the employees of the Department. In my experience, having personally assigned vehicles allows for greater longevity of the asset. Employee have a pride of ownership and take better care of the equipment when they know that their efforts only affect them. This has allowed the department to improve reliability and fuel economy with the goal of reducing fuel and maintenance costs. The average age of fleet assets is 5 years. Fleet reductions were completed to mirror the Departments reduced staffing. With grant funding, the Department purchased an electric motorcycle and a load bearing electric vehicle to improve short range capabilities.

#### Other Equipment:

The Police Department possesses a wide range of equipment to fulfill its mission. It has a enough variety of weapons and surveillance technology to accomplish any task needed. There are deficiencies in spare equipment to allow for continuity of operations if a piece of equipment is out of service for repair.

The Department also received its first installment of a video policing system. The podded cameras to be deployed at 5th and Elm will allow the department to have a new level of situational awareness in the downtown area.

The Department has body cameras to enhance accountability and improve evidence collection. The results have been impressive with citizens complaints being reduced by close to 50% over 2017.

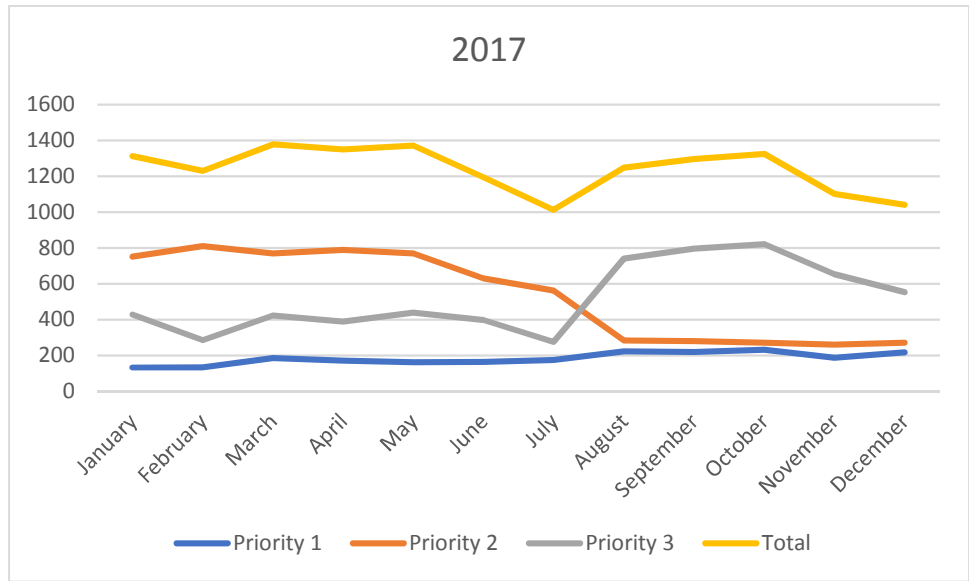
## Calls for Service Statistics:

The best way to analyze the activity of the Police Department is using raw calls for service data. This data over time shows both activities generated by the public and activity generated by preventative patrol activities. In 2017, the Department handled 14862 calls for service. In 2018 the Department handled 15992 calls for service. That is approximately a 7.6% percent increase over 2017. The following charts and tables break down the comparison by month and by priority. Priority one calls are considered emergencies and should be dispatched within a 3-minute time frame. Priority two calls are where most citizen-initiated activity is found. Priority three calls are mostly officer initiated.

During 2018 the Department reclassified its call types with the deployment of the new Computer Aided Dispatch Software to better reflect the difference between Priority 2 calls and Priority 3 calls. This caused a statistical shift in the balance between Priority 2 and 3 calls.

### CALLS FOR SERVICE 2017

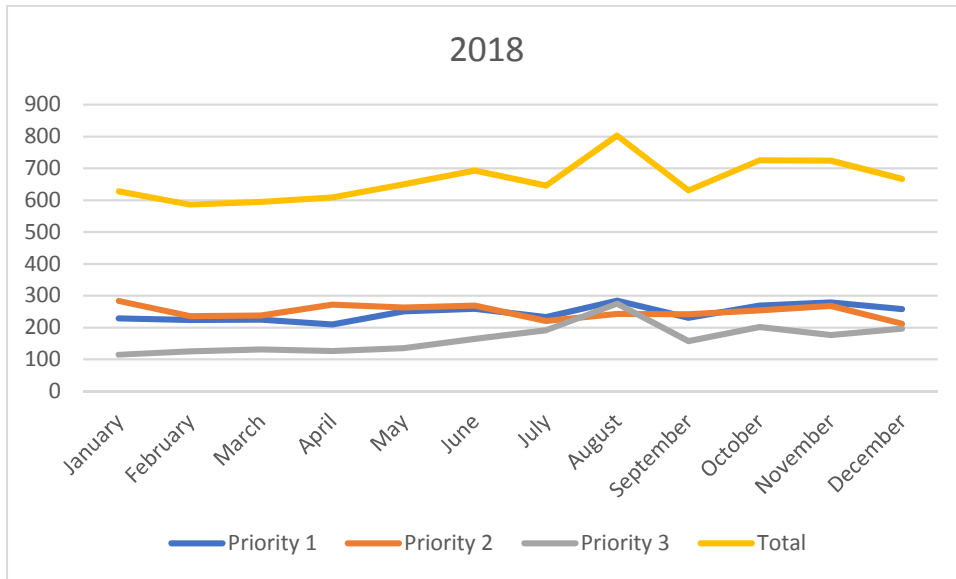
	January	February	March	April	May	June	July	August	September	October	November	December
Priority 1	133	134	186	171	163	164	175	224	220	232	188	217
Priority 2	751	811	769	790	769	631	562	284	281	271	261	271
Priority 3	428	285	423	389	439	399	276	741	796	822	653	553
Totals	1312	1230	1378	1350	1371	1194	1013	1249	1297	1325	1102	1041



**CALLS FOR SERVICE 2018**

	January	February	March	April	May	June	July	August	September	October	November	December
Priority 1	229	224	225	210	251	259	233	285	231	269	279	258
Priority 2	284	236	238	272	263	269	221	243	242	254	268	212
Priority 3	115	126	132	127	136	165	192	275	158	202	177	197
Total	628	586	595	609	650	693	646	803	631	725	724	667

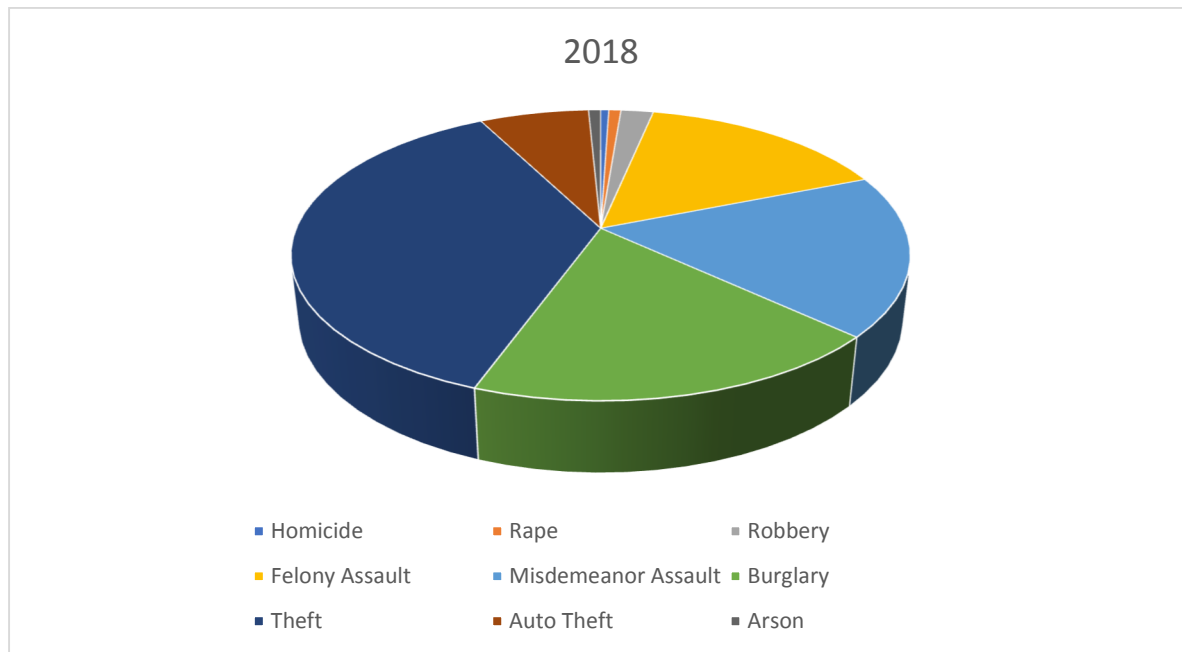




## UCR Crime Statistics

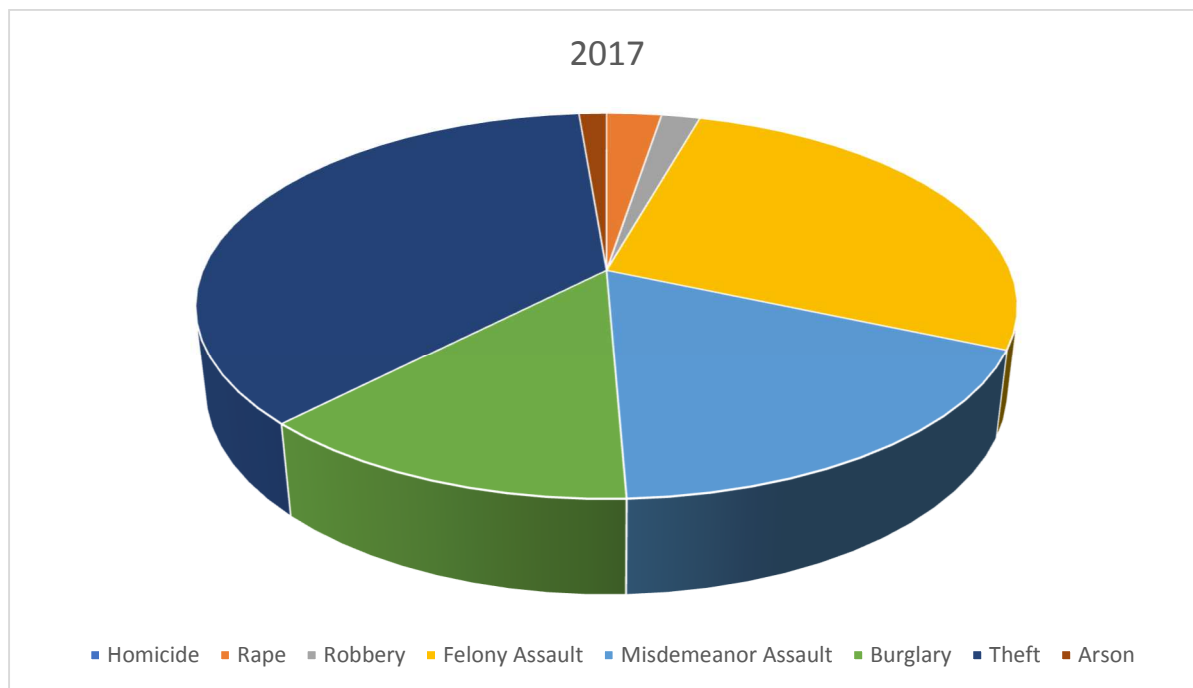
The UCR is the oldest measure of crime reporting in the United States. Developed in the 1920's by the FBI, the report receives its data from victim's reports of crime to law enforcement. The statistics give only general information on crime trends. They can be affected by several variables from the definitions of the categories themselves to human error in crime report completion by law enforcement. Year to year analysis is the most accurate way to use the UCR to predict crime trends.

Comparing 2017 to 2018 there was 3.3% decrease in the total UCR reportable crimes to the Coalinga Police Department. This decrease is attributed to a decrease in rape and general theft crimes reported to the Department. For every 40.3 calls for service, one UCR reportable crime occurred. The below are month to month tables and graphic representations of the UCR statistics. Crimes against property have now passed persons crimes to be the number one issue facing the citizens of Coalinga today.



2018

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Totals
Homicide	0	0	2	0	2
Rape	2	1	0	0	3
Robbery	3	2	2	1	8
Felony Assault	13	18	17	14	62
Misdemeanor Assault	17	18	16	20	71
Burglary	12	13	21	28	74
Theft	30	36	40	40	146
Auto Theft	4	8	10	5	27
Arson	1	0	0	2	3
<b>Total</b>					<b>396</b>



2017

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Totals
Homicide	0	0	0	0	0
Rape	2	4	1	2	9
Robbery	1	4	0	2	7
Felony Assault	36	37	14	34	121
Misdemeanor Assault	24	16	10	19	69
Burglary	11	15	10	14	50
Theft	39	48	34	30	151
Arson	0	0	2	3	5
Total					407

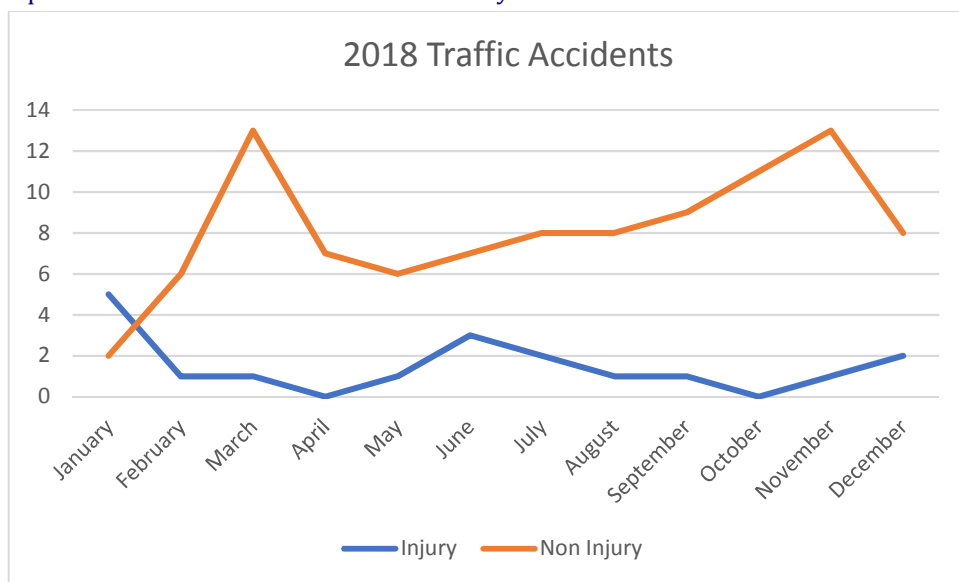
The number of reported property crimes represent a large share of the UCR Statistics. Although the total number of reportable UCR offences are down, there is a disturbing trend that occurred in the past 12 months. Crimes against property are up 21% over last year. These crimes can be attributed to the effects of both Proposition 47 and 57.

The Department has taken an aggressive stance to attempt to alter the numbers. Besides proactive patrol and apprehension activities, the department has conducted operations that have targeted gang members, persons on probation and persons on parole. Due to budget cuts the Investigations Unit of the Department has been disbanded and their personnel sent back to patrol. This will negatively impact the Department's ability to interdict one of the gang's revenue sources, the drug trade. The department has also reinstated

neighborhood watches throughout the City to provide information and help to residents to protect themselves.

## Traffic Accident Statistics

The Coalinga Police Department is responsible for traffic enforcement for the City of Coalinga. Besides the common writing of citations for traffic violations, the Department responds to and investigates all the traffic accidents that occur in the city. In 2018, the total number of investigated traffic collisions in Coalinga declined approximately 16.5% from 139 in 2017 to 116. The number of injury vehicle accidents decreased by 8% from 12 in 2017 to 11 in 2018. The below graph gives a visual representation of the traffic accident activity.



## Animal Control Statistics

The Coalinga Police Department is responsible for the animal control function for the City. Captured animals are housed at an animal control facility located next to the PD Headquarters. Due to the area that we live in, we have some unique animal control issues. Our goal for the shelter is to attain a no kill status. This unit does and can euthanize animals in a humane manner if it is necessary to do for public safety.

2018 saw the beginnings of major changes to the Animal Control Unit. The Unit experienced 100% turnover. With a new animal control officer being hired at the end of the year, the unit is returning to normal. The Unit survived the turnover with the help of some dedicated residents that formed a volunteer unit at the shelter. This unit donated over a thousand hours caring for and maintaining the shelter.

The unit also changed the location of the shelter. Construction of a new shelter was completed in May of 2018. The shelter is located at 150 W. Elm in a portion of the old city hall. Although smaller this facility allows for closer coordination with the rest of the Police Department.

Regarding calls for service: The Department averaged 3 animal control calls for service per day for 2018. This was the same in the average over 2017. The main cause of this decrease was the 3-month lapse in personnel to staff animal control. Five percent of calls for service on the average ended in some sort of enforcement action by Animal Control Officers or Police Officers. The other 95 % of the calls received by the Department were either cancelled by the caller, the animal was unable to be located, or we were returning animals to their owners from the shelter.

## Explorer POST

The Explorer Post continued to grow in 2018. Officer Francisco Ybarra, Dispatcher Nicole Blevins, and Dispatcher Holly Henderson provided the leadership in the organization and deployment of the program. With funding help from the Coalinga Police Officers Association and private donors, the explorers have made their presence known in the community. The year started with the Post taking an active role in the Horn Toad Derby. They provided traffic control services during the parade along with vital support at the park command post. The Post provided support to the National Night Out. We celebrated Explorer Charlie Benitez who this year complete the San Diego Police Explorer academy. The POST also gave back to their community. teaming up with Department personnel to deliver food and Christmas gifts to needy families in the City of Coalinga.

## School Resource Officer Program

The Department partners with both Coalinga Huron Unified School District and West Hills Community College District to provide law enforcement services to both entities. Since both educational institution's cross jurisdictional lines, the Police Department personnel team up with law enforcement officers from Huron and Lemoore to accomplish the mission. Some of the services provided to the Districts were:

1. Criminal Investigations
2. Outreach to Students
3. School Safety Presentations
4. Attendance at Sporting Events
5. Attendance at other District Events
6. Traffic and Patrol functions around the Schools
7. Presentations to the Governing Boards

This program is 100% funded by both the districts that services are provided to.

The CHUSD Officer has been extremely busy. He handled 1127 Calls for Service, 125 Case Reports, 23 Arrests/charges forwarded, and 55 Citations issued.

West Hill College has a different focus due to the transient nature of the campus. Most of the activity was in community outreach and being a resource for the 100's of students living in the dorms. He coordinated the second annual meeting between the Chief and the Football Team. During those two hours, there was the opportunity to bridge the gap between members of the team and law enforcement. The goal is to acclimate students from all over the nation to the small-town setting of Coalinga.

## Commercial Cannabis

2018 was the beginning of a Second paradigm shift within the City. There are two cannabis companies operational within the former Claremont Facility refining and shipping cannabis products. By the end of 2018, the Department had completed 277 employee permit applications, 10 distributor applications, 12 cultivator applications, 2 testing lab applications, 8 volatile manufacturing applications a nursery application and a retail application.

During the year Coalinga saw it dispensary opened and is a viable business at years end. After an initial push, the dispensary has slowed down and is enjoying a steady customer flow.

I personally conducted several presentations over the year to local government officials from throughout the state explaining the issues that we have faced implementing a regulated cannabis industry. Although the start has been slow, 2019 continues to shows promise that the cannabis industry will be come a large part of the economic makeup of the city.

The effects of the legalization effort on law enforcement is yet to be determined. The department has handled three calls at the dispensary with a single arrest being made on an unrelated warrant.

## Department Goals

For 2018 the Coalinga Police Department had several things that it wanted to accomplish. In facilities, facility security was important, and we completed a camera system project that upgrade our current surveillance system and filled in holes in coverage. The electrical systems in Headquarters are in dire need of replacement and upgrading. The Building Wide UPS is a lead priority in this area. With the passage of the ballot measure we hope to address this need.

The Coalinga Police Department will strive to be a leader in law enforcement technology. The Department will continue the project to upgrade the IT infrastructure.

We hope to improve our ability to document crimes by exploring video policing technologies. We completed a project that was funded by grants to place a fixed camera position at 5<sup>th</sup> and Elm to monitor activity in the downtown area.

The Department teamed up with Carfax in anti-auto theft technology and traffic accident tracking. The Department is becoming a partner with Carfax and at no cost will receive tools that will assist our officers in the field.

Even though the Department has some of the latest in computer equipment, we will continue to look for the next great application of technology to be more efficient and better serve our public. The Department completed its part of the new city website. This site will provide more functionality and information to the general public.

The Department has completed its transition to be a smaller leaner force dedicated to primary service delivery with professionalism and efficiency. With the passage of Measure J, the Department is developing a strategy to focus resources on the criteria that will prevent a timely staffing recovery, salaries.

Finally, to achieve these goals and meet other unexpected challenges, the Coalinga Police Department plans to be efficient with City funds. The Department will also continue to be an aggressive player in the grant arena.

## References

FBI. (2014). *Crime in the United States*. Washington DC: FBI.