



ANNUAL REPORT

2017



Coalinga Police Department

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To the City Council and Residents of the City of Coalinga,

MISSION STATEMENT

Our mission is to maintain peace and order through the provision of police services that are of the highest quality and responsive to the needs of the community. We will contribute to the safety and security of the community by apprehending those who commit criminal acts, by developing partnerships to prevent, reduce, or eliminate neighborhood problems, and by providing police services that are fair, unbiased, judicious, and respectful of the dignity of all individuals.

VALUES STATEMENT

1. Dedication to timely, excellent, and efficient service to the community.
2. Honest and ethical behavior by the members of this agency.
3. Being the best that we can be.
4. Innovative, creative and proactive approaches in meeting the demands of our animal control, crime prevention and law enforcement responsibilities.
5. The need to engage in strategic and future planning and to keep abreast of the latest in law enforcement technology and techniques.
6. Sensitivity is the key quality that we should bring to our interaction with the public and other agencies in the criminal justice system with whom we interact.

Chief's Message

It is a privilege and an honor to present this annual report of the activities of the Coalinga Police Department during the Calendar Year 2017. This was a year of transition. Both internal and external forces have required the Department to adapt to a new law enforcement paradigm. The Department has met the challenges presented during 2017 and delivered a high level of service to the community.

After completing my second year of service to the community, I feel that together we have accomplished a significant amount despite the challenges. 2018 will be a year of more challenge and innovation. The Department is poised to adapt to a new fiscal and criminal justice environment. The primary goal for 2018 is to continue to improve the Coalinga Police Department and meet the challenges of a new year.

Respectfully Submitted.

Michael Salvador
Chief of Police
February 1, 2018

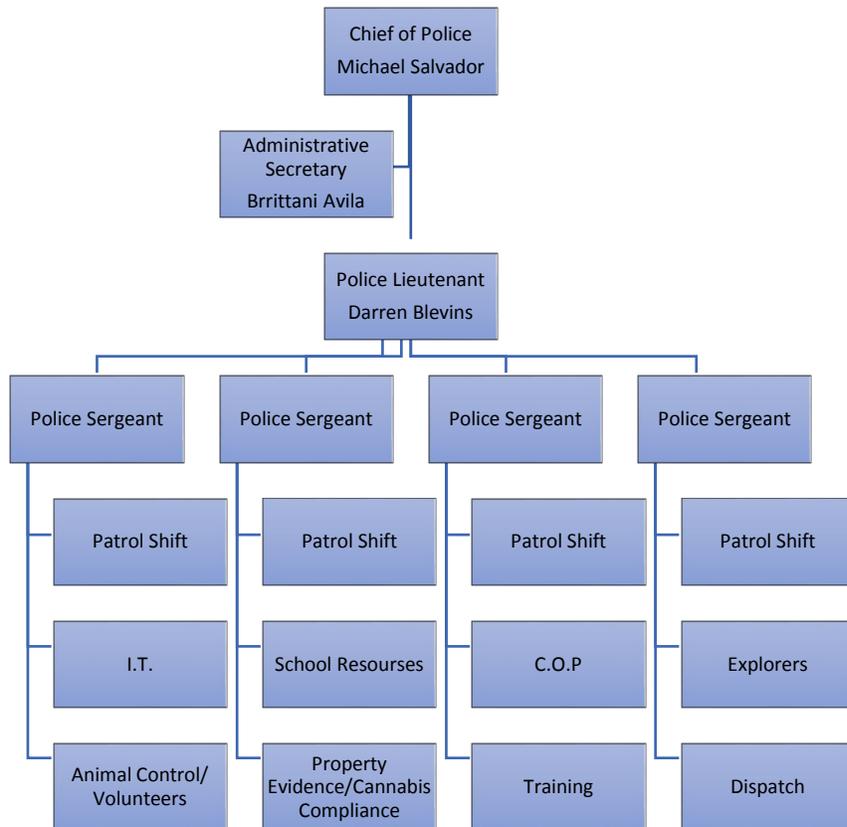
State of the Department

The Coalinga Police Department is a full-service law enforcement agency conducting operations 24 hours a day, 365 days per year. The Department has units providing service in animal control, records, and general law enforcement. The Police Department provides primary 911 communications responsibilities for the City of Coalinga.

For calendar year 2017, the Police Department staffing suffered a reduction due to budgetary constraints. The year began with a complement of 20 full time sworn officers. FY 2017-2018 currently funds 16 sworn officers. At the end of 2017, all full-time positions were filled. The ratio of sworn personnel to population 1 officer per 1000 residents. This is less than the nationwide rate of 1.8 officers per thousand population for Group V cities (10,000 to 24,999 population). (FBI, 2014) The status of personnel is always a concern or challenge facing the Department. The Department's attrition rate was 25%. The rate was 500% increase over the past year. The main reason for this attrition rate increase was the fiscal emergency that reduced the size of the Department by 4 sworn positions. Other reasons for the large attrition rate were many personnel actions along with officers leaving the department for economic reasons.

To support sworn operations, the Department employs a mixture of part time and full time civilian positions. The non-sworn provide Dispatch, Clerical, and Animal Control services. The non-sworn staff also decreased during the 2017 calendar year. Seven non-sworn positions are budgeted as full-time equivalents (FTE's) and two are budgeted as part time. At the end of 2017, all non-sworn positions were filled.

Coalinga Police Department's Organizational Chart



Budget:

The Police Department is a general fund department. Due to the nature of Law Enforcement, it is a resource consumer not a self-sufficient activity. The adopted FY 17-18 budget of the Police Department is 3.18 million dollars. This constitutes 39% of the City's General Fund Budget. In FY 17-18, the Police Departments budget was realigned to provide the community an accurate representation of the fiscal state of its two main functions: criminal justice and animal control.

A new budget was created in FY 17-18 for the animal control unit. The adopted FY 17-18 budget for animal control was \$152,000. This constitutes 1.8% of the City's General Fund Budget.

Revenues to support law enforcement activities come from a variety of sources. The main source of income is the City's General Fund. Supplemental funding from cooperative agreements with West Hills College and Coalinga Huron Unified School District fully pay for 2 police officer positions. Cannabis licensing fees and taxes pay for one police officer position and one non-sworn position. The Department participates in several grant programs to provide needed equipment. The Department receives SLESF funding from the State of

California, Body Armor funding and Body Camera funding from the Federal Government. This year the Department lost a source of funding due to a change in the funding rules. The Department did not receive and allocation from Justice Assistance Grant from the Bureau of Justice Assistance.

Facilities:

The Police Department is located at 270 N. 6th St. in a wing of City Hall. This facility was constructed in 1995 and houses 911 communications center, patrol operations, investigations, administration, and a 24-hour holding facility. The Police Department has two satellite locations that supports its mission. Animal Control operated an animal shelter behind the former Claremont Custody Facility. The Police Department also continues to utilize a portion of the old police department headquarters, in the courthouse, as an evidence storage facility.

There are significant infrastructure issues that continue during 2018. The building uninterrupted power supply does not function when the power fails. This causes power fluctuations that damages computer equipment and interrupts service delivery. This will be a priority for future budgets.

Fleet:

The Police Department uses a mixture of unmarked and marked vehicles to accomplish its various missions. There are 30 vehicles in the Department's fleet. This allows for personally assigned vehicles to the employees of the Department. In my experience, having personally assigned vehicles allows for greater longevity of the asset. Employee have a pride of ownership and take better care of the equipment when they know that their efforts only affect them. This has allowed the department to improve reliability and fuel economy with the goal of reducing fuel and maintenance costs. The average age of fleet assets is 5 years. At the end of the year, the Department started to look at reducing its fleet to mirror the staffing reductions to reduce cost.

Other Equipment:

The Police Department possesses a wide range of equipment to fulfill its mission. It has a sufficient variety of weapons and surveillance technology to accomplish any task needed. There are deficiencies in spare equipment to allow for continuity of operations if a piece of equipment is out of service for repair.

The Department has completed its deployment of body cameras during 2017. The Department hopes that the deployment of body cameras will eliminate or quickly resolve a great many of the citizen complaints that were received in prior years. The other goal to be achieved by deploying body cameras is gaining first person evidence to improve criminal prosecution rates. The Department will collect data in 2018 to see the wide ranging effect that body camera has on the officers, community, and the criminal justice system.

With the assistance of revenue derived from the cannabis industry, the Department deployed a new records management and computer aided dispatch software system. This system allows for a more efficient use of

resources and provided comprehensive information to both dispatcher and officers in the field. The system also allows for management to keep its finger on quality control of the work product produced. Finally, it provides a level of technology and accountability that the Department has never had before.

The Department achieved one of its 2017 goals by deploying a new modern phone system. This system allows for increased reliability and modern business technology that will increase efficiency with less personnel. The Department also took steps to improve its access to the internet by leading a city-wide initiative to bring fiber-based internet access to City Hall.

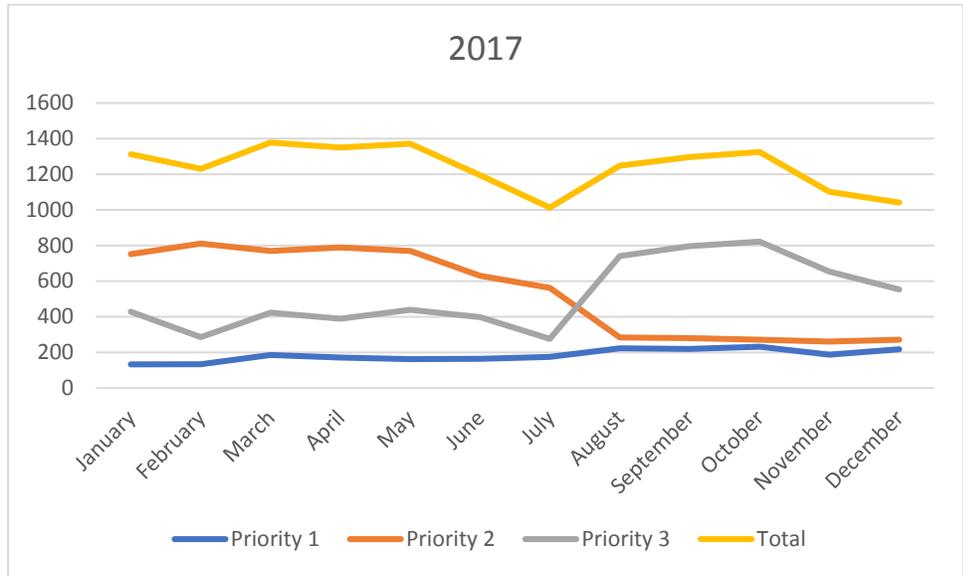
Calls for Service Statistics:

The best way to analyze the activity of the Police Department is using raw calls for service data. This data over time shows both activity generated by the public and activity generated by preventative patrol activities. In 2017, the Department handled 14862 calls for service. In 2016 the Department handled 15286 calls for service. That is approximately a 2.8% percent decrease over 2016. The following charts and tables break down the comparison by month and by priority. Priority one calls are considered emergencies and should be dispatched within a 3-minute time frame. Priority two calls are where most citizen-initiated activity is found. Priority three calls are mostly officer initiated.

During 2017 the Department reclassified its call types with the deployment of the new Computer Aided Dispatch Software to better reflect the difference between Priority 2 calls and Priority 3 calls. This caused a statistical shift in the balance between Priority 2 and 3 calls.

CALLS FOR SERVICE 2017

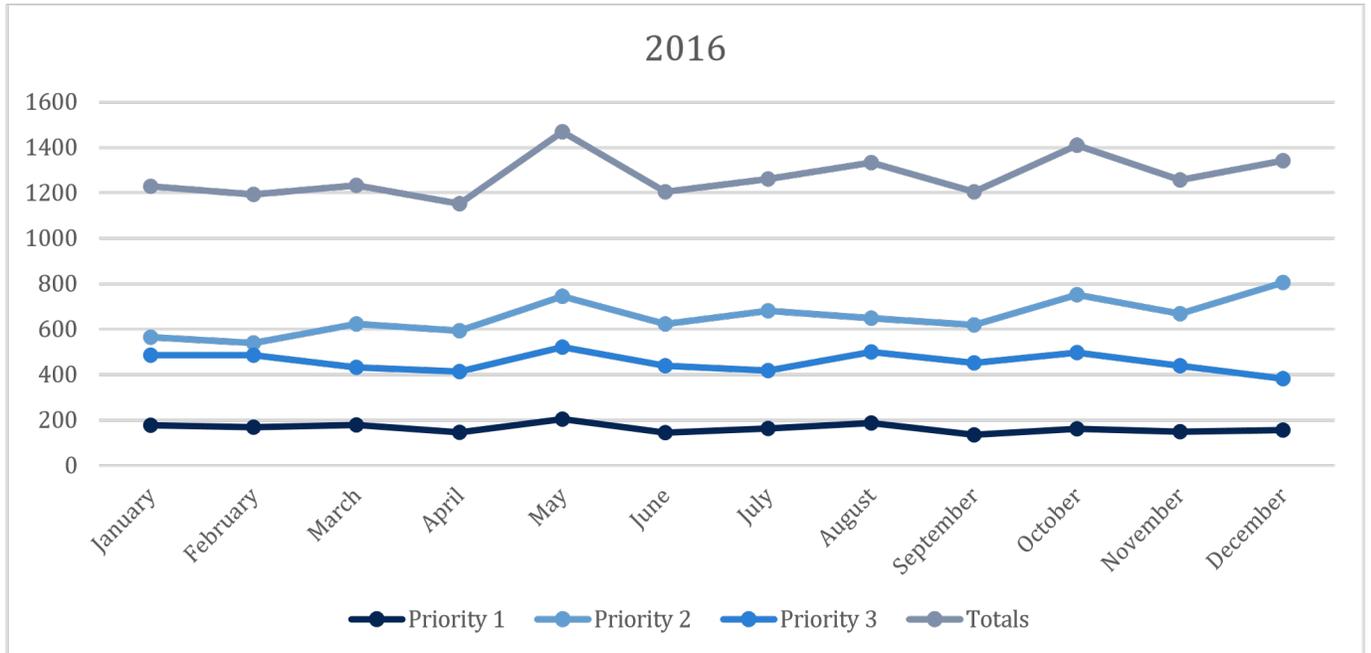
	January	February	March	April	May	June	July	August	September	October	November	December
Priority 1	133	134	186	171	163	164	175	224	220	232	188	217
Priority 2	751	811	769	790	769	631	562	284	281	271	261	271
Priority 3	428	285	423	389	439	399	276	741	796	822	653	553
Totals	1312	1230	1378	1350	1371	1194	1013	1249	1297	1325	1102	1041



CALLS FOR SERVICE 2016

	January	February	March	April	May	June	July	August	September	October	November	December
Priority 1	177	169	178	146	204	144	162	186	135	161	149	155
Priority 2	565	539	622	593	744	623	681	648	618	752	668	805
Priority 3												
Totals	486	485	432	413	521	438	418	499	452	497	439	382
	1228	1193	1232	1152	1469	1127	1261	1333	1205	1410	1256	1342

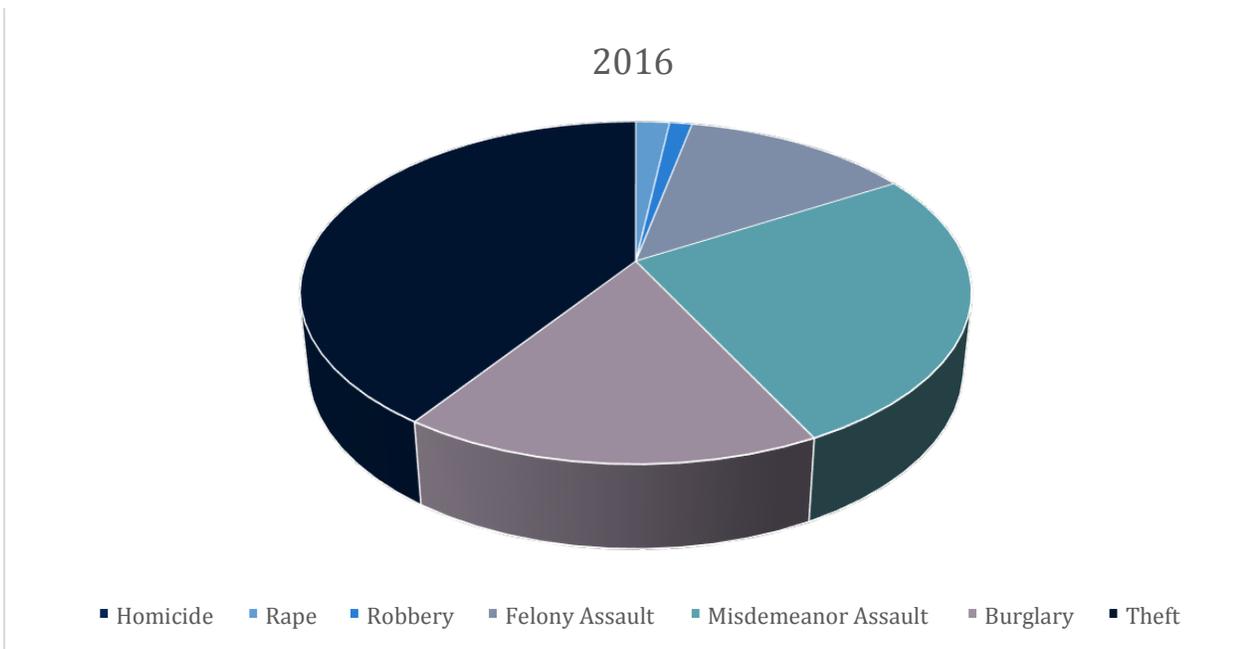
Totals



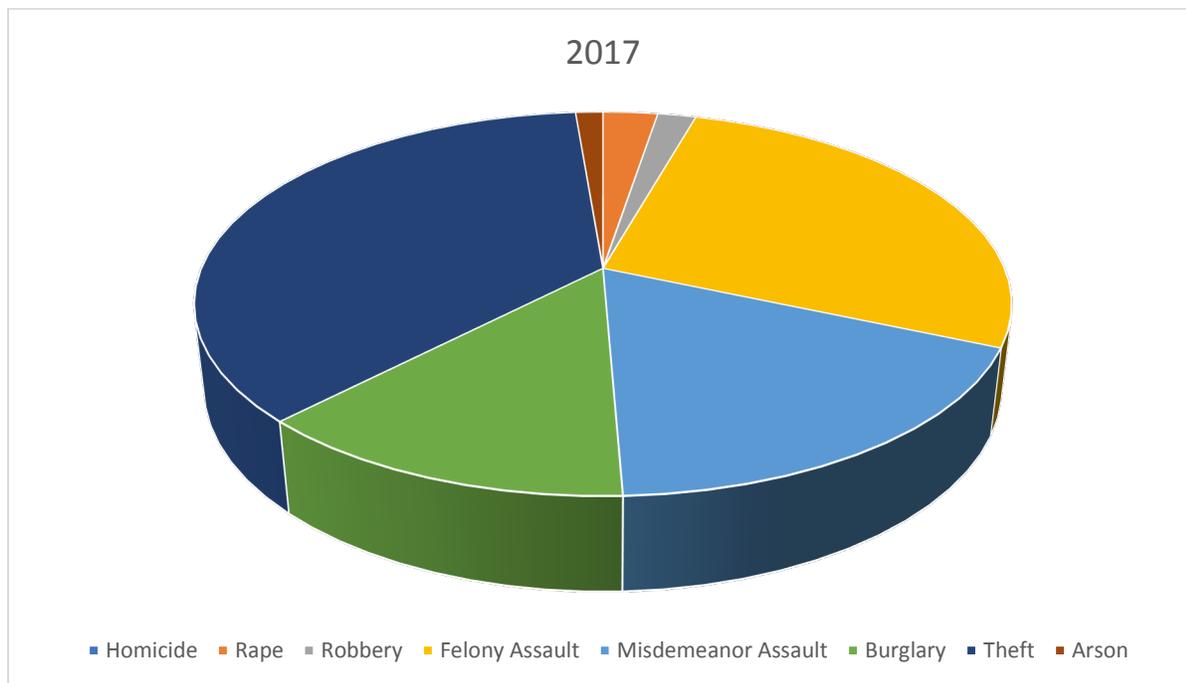
UCR Crime Statistics

The UCR is the oldest measure of crime reporting in the United States. Developed in the 1920's by the FBI, the report receives its data from victim's reports of crime to law enforcement. The statistics give only general information on crime trends. They can be affected by several variables from the definitions of the categories themselves to human error in crime report completion by law enforcement. Year to year analysis is the most accurate way to use the UCR to predict crime trends.

Comparing 2016 to 2017 there was 18% decrease in the total UCR reportable crimes to the Coalinga Police Department. This decrease is attributed to a decrease in property crimes reported to the Department. This contrasts with the calls for service numbers decreased at 1/9th the rate of the UCR during the same time frame. For every 36.5 calls for service, one UCR reportable crime occurred. The below are month to month tables and graphic representations of the UCR statistics. Crimes against persons have now passed property crimes to be the number one issue facing the citizens of Coalinga today.



2016					
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Totals
Homicide	0	0	0	0	0
Rape	0	5	2	2	9
Robbery	1	1	3	1	6
Felony Assault	1	14	17	29	61
Misdemeanor Assault	47	21	30	23	121
Burglary	35	6	19	19	79
Theft	50	29	54	54	187
Total					463



2017

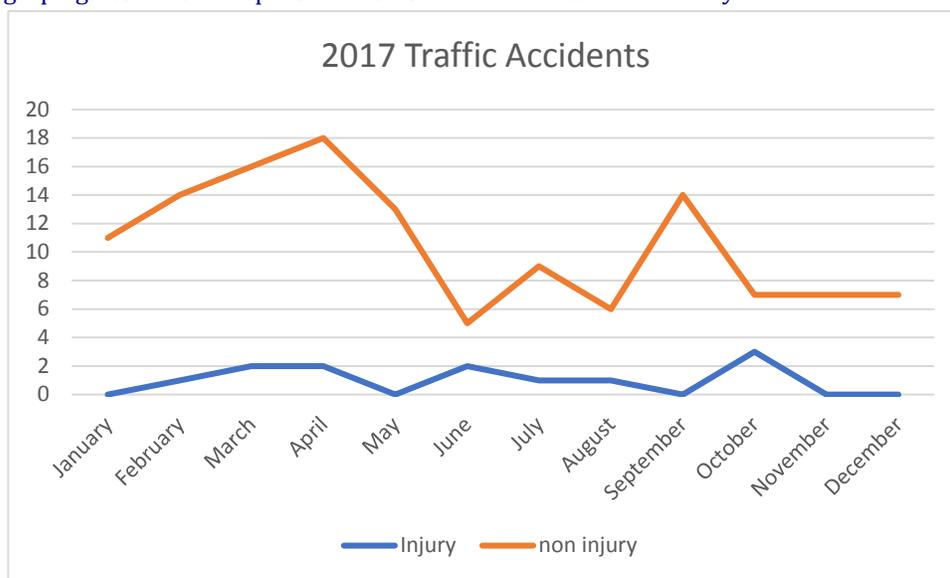
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Totals
Homicide	0	0	0	0	0
Rape	2	4	1	2	9
Robbery	1	4	0	2	7
Felony Assault	36	37	14	34	121
Misdemeanor Assault	24	16	10	19	69
Burglary	11	15	10	14	50
Theft	39	48	34	30	151
Arson	0	0	2	3	5

The number of reported property crimes and felony assaults represent a large share of the UCR Statistics. Although the total number of reportable UCR offences are down, there is a disturbing trend that occurred in the past 12 months. Felony crimes against persons are up 38% over last year. The felony person's crime ratios are driven by the rising gang influence both in and around the city. Most of the assaults that were not related to domestic violence were gang influenced in some way.

The Department has taken an aggressive stance to attempt to alter the numbers. Besides proactive patrol and apprehension activities, the department has conducted operations that have targeted gang members, persons on probation and persons on parole. Due to budget cuts the Investigations Unit of the Department has been disbanded and their personnel sent back to patrol. This will negatively impact the Department's ability to interdict one of the gang's revenue sources, the drug trade.

Traffic Accident Statistics

The Coalinga Police Department is responsible for traffic enforcement for the City of Coalinga. Besides the common writing of citations for traffic violations, the Department responds to and investigates all the traffic accidents that occur in the city. In 2017, the total number of investigated traffic collisions in Coalinga rose approximately 15% from 120 in 2016 to 139. The number of injury vehicle accidents decreased by 46% from 22 in 2016 to 12 in 2017. Although that on face value was a good thing, one of the 12 accidents were a vehicle vs pedestrian accident that nearly cost the life of a child. The below graph gives a visual representation of the traffic accident activity.



Animal Control Statistics

The Coalinga Police Department is responsible for the animal control function for the City. Captured animals are housed at an animal control facility located next to the Claremont Custody Facility. Due to the area that we live in, we have some unique animal control issues. Our goal for the shelter is to attain a no kill status. This unit does and can euthanize animals in a humane manner if it is necessary to do for public safety.

2017 saw the beginnings of major changes to the Animal Control Unit. The Unit experienced 100% turnover and budget cuts eliminated one fulltime position and a part time position. The Unit survived the turnover with the help of some dedicated residents that formed a volunteer unit at the shelter. This unit donated over a thousand hours caring for and maintaining the shelter.

This turnover also provided an opportunity to reevaluate service that could be provided to the community. The Department was able to conduct two licensing clinics that coincided with a vaccination clinic this

summer. Priorities for what kind of calls were to be handled, a new policy manual, and training plan were drafted.

2017 ended with the successful recruitment of a full-time animal control officer and the start of construction on a new animal control shelter located in a portion of the old city hall building. The new shelter is scheduled to open in the first quarter of 2018.

Regarding calls for service: The Department averaged 3 animal control calls for service per day for 2017. This was a 25% decrease in the average over 2016. The main cause of this decrease was the 3-month lapse in personnel to staff animal control. Five percent of calls for service on the average ended in some sort of enforcement action by Animal Control Officers or Police Officers. The other 95 % of the calls received by the Department were either cancelled by the caller, the animal was unable to be located, or we were returning animals to their owners from the shelter.

Licensing also took priority in 2017. The department had two licensing clinics in 2017. Those clinics registered and licensed over 50 dogs. This information is now housed in the Departments records management system. The goal is to decrease that amount of time that an animal is held in the shelter.

Explorer POST

The Explorer Post continued to grow in 2017. Officer Miguel Gomez, Dispatcher Nicole Blevins, and Dispatcher Holly Henderson provided the leadership in the organization and deployment of the program. With funding help from the Coalinga Police Officers Association and private donors, the explorers have made their presence known in the community. The year started with the Post taking an active role in the Horn Toad Derby. They provided traffic control services during the parade along with vital support at the park command post. The Post provided support to the Famers Market, an Animal Control Licensing Event, and National Night Out. The Explorer unit participated in both the Veterans Day and Christmas parades. The POST also gave back to their community. teaming up with Department personnel to deliver food and Christmas gifts to needy families in the City of Coalinga.

School Resource Officer Program

The Department partners with both Coalinga Huron Unified School District and West Hills Community College District to provide law enforcement services to both entities. Since both educational institutions cross jurisdictional lines, the Police Department personnel team up with law enforcement officers from Huron and Lemoore to accomplish the mission. Some of the services provided to the Districts were:

1. Criminal Investigations
2. Outreach to Students
3. School Safety Presentations

4. Attendance at Sporting Events
5. Attendance at other District Events
6. Traffic and Patrol functions around the Schools
7. Presentations to the Governing Boards

This program is 100% funded by both the districts that services are provided to.

The CHUSD Officer has been extremely busy. He handled 1126 Calls for Service, 182 Case Reports, 29 Arrests/charges forwarded, and 58 Citations issued.

West Hill College has a different focus due to the transient nature of the campus. Most of the activity was in community outreach and being a resource for the 100's of students living in the dorms. He coordinated the second annual meeting between the Chief and the Football Team. During those two hours, there was the opportunity to bridge the gap between members of the team and law enforcement. The goal is to acclimate students from all over the nation to the small-town setting of Coalinga.

Commercial Cannabis

2017 was the beginning of a paradigm shift within both the State and the City. The first cannabis companies began operations within the former Claremont Facility refining and shipping cannabis products. By the end of 2017, the Department had completed 133 employee permit applications, 10 distributor applications, 12 cultivator applications, 2 testing lab applications, 8 volatile manufacturing applications and a nursery application.

I personally conducted several presentations over the year to local government officials from throughout the state explaining the issues that we have faced implementing a regulated cannabis industry. Although the start has been slow, 2018 shows promise that the cannabis industry will become a large part of the economic makeup of the city.

The effects of the legalization effort on law enforcement is yet to be determined. During the year the Department did break up a bootlegging operation headquartered here in the city. There were no calls for service related to the cannabis industry received in 2017.

Department Goals

For 2018 the Coalinga Police Department has several things that it wants to accomplish. In facilities, Facility security is important and there are projects to upgrade the Department's access control systems and integrate them with the rest of the City in a common platform. The electrical systems in Headquarters are in dire need of replacement and upgrading. The Building Wide UPS is a lead priority in this area.

In the Animal Control area, the Department plans to unveil a new set of ordinances to complement the opening of the new shelter. The Goal is lower the number of animals that are seized by animal control and to allow for a more efficient and safe program.

The Coalinga Police Department will strive to be a leader in law enforcement technology. The Department will continue the project to upgrade the IT infrastructure.

We hope to improve our ability to document crimes by exploring video policing technologies. We are working on a project to be funded by grants to place a fixed camera position at 5th and Elm to monitor activity in the downtown area.

For better financial tracking and to allow for our customers to have greater financial flexibility, the Department will consider a computer-generated point of service system.

The Department is teaming up with Carfax in anti-auto theft technology and traffic accident tracking. The Department is becoming a partner with Carfax and at no cost will receive tools that will assist our officers in the field.

Even though the Department has some of the latest in computer equipment, we will continue to look for the next great application of technology to be more efficient and better serve our public. The Department will modify and return the Police Departments website back to the City's Website. The Department hopes that this change will assist the public at a much lower cost.

The Department is preparing itself to be a smaller leaner force dedicated to primary service delivery with professionalism and efficiency. When or if the financial resources return to the Department, the Department is developing a strategy to focus resources on the criteria that will prevent a timely staffing recovery, salaries.

Finally, to achieve these goals and meet other unexpected challenges, the Coalinga Police Department plans to be efficient with City funds. The Department will also continue to be an aggressive player in the grant arena.

References

FBI. (2014). *Crime in the United States*. Washington DC: FBI.